Project Number	Agency	Project Name	Description	2015-16 Net Savings	2016-17 Net Savings	2017-18 Net Savings	2018-19 Net Savings
119	Aging	Increasing the Reach of Mind Matters	The Pennsylvania Department of Aging entered into an agreement with a local public broadcasting station (WITF) to deliver via the internet a series of 30-45 minute educational programs to Senior Community Centers.	$39,115	$59,202	$35,577	$42,577
121	Agriculture	Leasing vs. Buying IT Hardware	Shift from buying to leasing computer hardware.	$294,507	$92,258	$99,031	$99,031
122	Agriculture	Implementing Standard Laptop Type, to include 4G LTE technology	Put all PDA employees on a four-year hardware refresh cycle with standardized computer options that include the ability for mobile employees to receive security patches and software updates anywhere rather than requiring a special trip to a regional office or headquarters.	$712,081	$2,540,224	$6,117,780	$6,117,780
128	Banking & Securities	Outsourcing Mail Services	The department outsourced mail services to DGS to achieve cost savings and improve delivery services.	$4,236	$4,236	$4,236	$4,236
135	DCED	Implementing Electronic Grants Signature Grants Solution	Electronic Signatures facilitate faster and more secure document signing. Included with this is the flexibility to choose the option that is most efficient for the target audience. In the past, DCED obtained contract signatures hardcopy via mail.	$0	$0	$67,783	$135,565
143	Criminal Justice	340B	In partnership with its pharmaceutical vendor and the Temple University Hospital system, DCJ refers individuals diagnosed with HIV for outpatient medical services and receives required drugs at negotiated reduced prices.	$1,635,247	$3,462,767	$4,649,325	$4,649,325
144	Criminal Justice	Electronic Health Care Records	DCJ is implementing an electronic health record (EHR) system to allow increased information sharing, improved provider decision making, and increased quality of care for patients.	$0	($2,555,825)	($2,631,283)	$1,245,164
145	Criminal Justice	SCI Dallas GESA Project	The new Guaranteed Energy Savings Contracts are an innovative financing technique that uses cost savings from reduced energy consumption to repay the cost of installing energy conservation measures. DCJ is implementing a GESA project at State Correctional Institution-Dallas and expects significant utility savings via a reduction in facility water and electrical usages.	$0	$324,860	$278,071	$278,071
148	Criminal Justice	Reducing the State Cost for Medicaid Expansion	Utilizing medical assistance for individuals requiring inpatient hospital stays greater than 24 hours, DCJ diverts state funds and expend federal funds.	$810,331	$1,903,304	$2,342,646	$2,342,646
149	Criminal Justice	Power Purchasing	DCJ is leveraging its purchasing power for inmate food procurement to reduce cost and improve operational efficiency.	$0	$0	$7,927,301	$7,927,301
149	DHHS	Power Purchasing	DHHS is leveraging its purchasing power for food procurement at its facilities to reduce cost and improve operational efficiency.	$0	$0	$830,000	$830,000
149	DMVA	Power Purchasing	DMVA is leveraging its purchasing power for food procurement to reduce cost and improve operational efficiency at Veterans Homes.	$0	$0	$0	$251,000
151	Criminal Justice	Consolidating Medical Related Transports	Reduce unnecessary and duplicative transportation of inmates requiring off-site ophthalmology treatment. Consolidation of the trips will be achieved through better coordination, scheduling, and access to on-site medical equipment.	$2,000	$164,181	$349,454	$349,454
152	Criminal Justice	Ensuring Post-Release Access to Medication for Offenders Aged 65+ (PACE)	In partnership with the Department of Aging PACE program, individuals aged 65 years old or older receive medication coverage supported by PACE that continues when they are released from prison.	$2,152,383	$0	$0	$0
156	DHHS	Modernizing Third Party Liability (TPL)	The Bureau of Program Integrity, Division of Third Party Liability (TPL) generates revenue for the commonwealth through Casualty and Estate Recoveries. DHHS has automated business processes to reduce document processing and implemented a web portal for our customers. The web portal greatly improves customer service, while freeing staff time to process cases, and again, ultimately increase recoveries.	$0	$10,531,273	$6,014,339	$6,014,339

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157	DDAP	Maximizing Medicaid Funds for Offenders	The Department of Drug and Alcohol Programs is working with Single County Authorities and other state agencies to transition individuals to residential drug and alcohol treatment facilities immediately following their release from county prison.	$3,470,300	$3,376,922	$4,845,816	$4,845,816
158	DDAP	Improving Licensure Regulatory Standards	The Department of Drug and Alcohol Programs proposed a revision to regulations governing the issuance of a 2-year versus a 1-year license, in some instances, for drug and alcohol facilities. This reduces redundancy for facilities demonstrating continuous compliance while maintaining quality and safety.	$0	$0	$46,849	$46,849
162	Education	Modernizing Approved Private Schools' Reporting	This project automates the application review and approval process for placing students in Approved Private Schools and Charter Schools for the Deaf and Blind (APSCSDB).	$12,375	$20,651	$20,831	$20,831
163	Education	Enhancing the Community College Capital Application	PDE has developed an electronic SharePoint 2010 project which allows Community College users to submit capital applications with supporting documentation and interact electronically with PDE and other community colleges.	$17,246	$34,139	$34,139	$34,139
164	PEMA	Modernizing Damage Assessment Reports	Knowledge Center based application for reporting damages to the State EOC via handheld mobile devices, streamlining processes, enabling report standardization, and maintaining focus on resource recovery.	($335,000)	$0	($32,706)	($32,706)
165	PEMA	Enhancing Agency Files (Digital Records)	Paper records have become obsolete in today's world; PEMA has been struggling with storage capacity and expedient retrieval of data for information requests. The transition to digital files reduces the cost and time spent on transactions. Timely access to data and technology helps PEMA to achieve its mission.	$20,500	$15,360	$28,000	$28,000
168	PEMA	Reducing Expenditures with Resource Tracking	When disaster strikes and counties and other stakeholders submit resource requests, paper processes require manual entry into the system. The installation of an incident management software program (Knowledge Center) has reduced time, paperwork, and money through online documentation and synchronous viewing.	$0	$4,000	$19,580	$19,580
169	PEMA	Lowering Technology Costs (Smart Phones)	The smart phone and data cost reduction initiative involves comparing the cost of current provider plans, overall usage, and other plans and resources available on the market.	$47,649	$24,972	$47,400	$47,400
170	PEMA	Increasing Commonwealth Instructors	PEMA offers FEMA EMI Series Train the Trainer courses to increase the number of commonwealth employed instructors to reduce the costs of outsourcing for instructors.	$72,000	$228,966	$302,123	$297,123
171	DEP	Consolidating Grant Program Processes	Utilizing DCED's electronic grants system in one central office saves time and increases productivity.	$0	($66,482)	($33,414)	$138,393
174	PFBC	Reinstitution of Fishing License Button Program	The fishing button that is sold represents a fishing license for display purposes "at a glance", although the paper copy of the license would need to be produced upon request.	$0	$10,000	$10,000	$10,000
176	PFBC	Energy Efficient Lighting - Centre Region Offices	A lighting specialist has provided recommendations for new lighting (for non-lit spaces) and lighting upgrades for the remainder of the facility (interior & exterior) to transition to energy-efficient bulbs and switches.	$0	$0	$15,000	$15,000
179	DGS	Streamlining Publications Operations for Cost Effectiveness	The commonwealth reduced the cost for provision of publications and imaging services across the enterprise and increased work efficiency associated with these services.	$575,200	$712,400	$1,000,000	$1,000,000
180	DGS	Mailroom and Mail Services Consolidation	Through a thorough assessment of mailroom operations, the Department of General Services reduced the cost for provision of mail services across the enterprise and increased work efficiency associated with these services through consolidation and workload sharing.	$1,068,550	$2,240,000	$1,075,000	$1,075,000
181	DGS	Public Works Modernization	The Department of General Services has undergone a modernization process focused on effectively managing capital projects from design to completion for safe, functional and appealing facilities. By leveraging technology, employees are empowered to maximize efficiency, monitor project performance and ensure projects stay on time and under budget.	$0	$0	$2,550,025	$2,550,025

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182	DGS	Improving Procurement Strategies	Commonwealth agencies spend more than $3 billion per year on categories of goods and services. By conducting a thorough examination of existing contracts, applying commercial best practices and reintroducing reverse auctioning to procurement, the Department of General Services continues to work with agencies to be more strategic about how resources are spent.	$68,903,601	$74,452,002	$48,500,000	$32,500,000
183	DHHS	Modernizing a Death Registration System	Implementation of an electronic death registry system whereby data on deaths in the commonwealth can be obtained and submitted to requesting federal agencies within nationally established timing benchmarks. This initiative allows for faster turnaround time in submitting data as well as maintaining data in electronic format.	$0	($460,090)	$590,258	$950,000
184	PHMC	Digitizing State Archival Records - Ancestry.com	The Pennsylvania State Archives is partnering with Ancestry.com to digitize, index, and provide free access to vital records and other genealogy resources for the citizens of Pennsylvania at no cost to the taxpayer.	$47,593	$0	$100,026	$0
189	Exec Offices	Resolving Cases via Mediation	PHRC is using voluntary mediators from the Office of General Council to mediate cases free of charge.	$240,000	$60,500	$249,700	$278,200
190	Exec Offices	Reducing Office Space in Philadelphia	With DGS's assistance, PHRC has reduced its office space at the Philadelphia Regional Office (PRO) by 4,055 square feet, allowing DGS to work with the lessor to rent the excess space to another renter.	$0	($149,000)	$81,000	$81,000
193	Insurance	Modernizing to Improve Consumer Experience	Configure incoming fax device to forward faxes to resource account, eliminating consumer and insurer frustration faxing documents to the department.	$272	$406	$406	$406
194	Insurance	Centralizing Resources for Older Pennsylvanians	Senior citizen consumers may now access comprehensive information and resources through the department's website and a printable brochure created for consumer events.	($685)	$0	$0	$0
195	Insurance	Mitigating Waste by Utilizing Technology	Implemented electronic submission of complaints in order to achieve consistency for insurers.	$305	$406	$406	$406
197	Insurance	Streamlining to Bolster Employee Capabilities	The insurers' filings are processed faster than the statutory requirements, thereby providing better government service. The review process has also gone paperless, allowing for additional cost savings.	$35,000	$39,375	$52,500	$52,500
199	Insurance	Upgrading Software to Maximize Employee Productivity	The department had used an outdated version of TeamMate. In order to improve efficiency by our staff due to issues with the older software, the Department acquired the most recent software.	($87,800)	($65,850)	($98,488)	($25,513)
200	L&I	Optimizing Space Utilization: UCBR to Treasury	As part of a space optimizing project, the executive team decided to move UCBR into the L&I building, working closely with the Department of General Services and the Treasury Department.	$0	$0	$501,000	$501,000
201	L&I	Integrating Workforce Program Data	PA-DataShare, formerly known as Pennsylvania's Workforce Data Quality Initiative (PA-WDQI), provides an integrated data platform that allows linkage of program-centric administrative data about individuals across service systems	$0	$22,282	$22,282	$22,282
203	L&I	Finding Efficiencies in Unemployment Tax Services	Unemployment Tax Services reduced unneeded phone lines, postage, printers, software licenses, mailings and scanning services.	$75,316	$100,421	$100,421	$100,421
204	L&I	Leveraging Experienced Claims Personnel	Third party administration of the Uninsured Employee Guarantee Fund (UEGF) was handled by an outside vendor. This function has been brought back in-house for a cost savings. Underutilized staff have been repurposed to work on the UEGF, thereby maximizing their skills and avoiding additional costs to the commonwealth.	$283,808	$567,615	$567,615	$567,615
207	PLCB	Store Signage	Optimize sign creation and distribution to needs of each store.	$506,550	$506,550	$506,550	$506,550
208	PLCB	Bandwidth Study	Adjust network bandwidth to stores to minimize costs.	$117,666	$117,665	$117,665	$117,665
209	PLCB	DGS Warehouse Efficiency	Optimize store supplies.	$121,403	$121,403	$121,403	$121,403
210	DMVA	Saving Energy through Solar Power	DMVA is pursuing renewable technologies due to Federal energy goals. DMVA will buy all power at or below the average/calculated commercial rates. The majority of savings will be Federal; with approximately 5 percent of energy savings realized by commonwealth.	$0	$0	$593	$1,185

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211	DMVA	Installing Automated Building Controls	Automated Building Controls allow for fine tuning temperature set points and the monitoring of energy and water consumption in facilities.	$0	$0	$975	$16,968
212	DMVA	Realizing Rebates for Energy Efficient Equipment	DMVA participates in the DGS rebate initiative where energy expense reductions are directly credited back to the electric account associated with the location of the energy efficiency and further split to align with Federal and State coding assigned to each structure.	$0	$7,217	$10,938	$10,938
217	DMVA	Enhancing Benefits and Services for PA Veterans	Online veterans registry and clearinghouse to improve veteran access to state services.	$0	$0	$0	($85,000)
218	Milk Marketing Board	Electronic Hearing Filing	Electronic filing and posting of pre-submitted hearing material to improve Board and interested party efficiency pre-, post-, and during public hearings.	$14,554	$15,878	$15,878	$15,878
219	Milk Marketing Board	Milk Dealer Utilization and Producer Payment Audit Procedures and Frequency	Modifications to audit procedures to provide savings and efficiencies by utilizing electronic communications and auditor discretion to reduce frequency of on-site audits.	$2,600	$8,380	$8,380	$8,380
220	Milk Marketing Board	Group Weigher/sampler Certifications	Group certification of milk weigher/samplers to more efficiently comply with provisions of the Pasteurized Milk Ordinance.	$41,898	$45,076	$45,978	$47,357
222	Exec Offices	Streamlining IT Procurement	By taking a more proactive role in the development of IT procurements and revising some of the criteria for procurements requiring approval by the Office of Administration, the time required to review agency IT procurements has been reduced by half from 20 days to 10 days. This allows agencies to more quickly obtain IT goods and services to support and improve operations.	$114,691	$152,921	$152,921	$174,767
223	DCED	Sharing Electronic Grants Solution	Agencies can leverage the Department of Community and Economic Development's electronic grants application rather than invest time and resources to develop custom applications.	$0	$0	$0	$0
225	Exec Offices	Digitizing Personnel Records	The Office of Administration continues to explore more cost-effective approaches to providing back-up and disaster recovery services by leveraging resources made available through Data Center Transformation and forging new partnerships with external entities.	$30,131	$32,871	$32,871	$32,871
226	Exec Offices	Transforming Data Centers	The Office of Administration pursued financial and operational benefits through data center consolidation. The new business model provides increased flexibility by allowing agencies to increase and decrease capacity based on anticipated demand, eliminating the need to purchase hardware and other resources based on peak usage aligned with business demand.	$9,171,771	$11,512,129	$11,512,129	$11,512,129
227	Exec Offices	Updating Data Connections	By using secure Internet connections to transfer data between county IT systems and the Pennsylvania Justice Network, the Office of Administration can increase data transfer speeds and reduce the commonwealth's reliance on older and slower dedicated network connections.	$0	$6,419	$196,058	$196,058
228	DCED	Dual Reporting & Cross Training	Cross-training efforts have been implemented which enable quick turnaround times, improved customer satisfaction, and better utilization of resources.	$0	$0	$280,650	$280,650
231	Exec Offices	Improving Loan Repayments	Reducing the cost of processing loan payments by working with agencies to encourage their borrowers to repay loans by electronic means, rather than by paper check.	$40,773	$40,774	$40,774	$40,774
232	Exec Offices	Reorganizing to Operate More Efficiently	Reorganized functions previously performed by a recently retired staff member and avoided backfilling the position.	$23,316	$49,974	$49,974	$49,974
233	Exec Offices	Modernizing the Comptroller Billing Process	Improving the Comptroller Operations billing method reduces staff hours spent calculating, preparing and distributing invoices to customer agencies.	$2,688	$2,688	$2,688	$2,688
234	Exec Offices	Reducing Utility Bill Processing Costs	PA Liquor Control Board's utility bills are now paid electronically.	$10,887	$16,548	$16,548	$16,548
235	Exec Offices	Reducing Hardcopy Payroll Statements	Reducing the cost of printed employee payroll statements by enabling employees to view their statements online.	$102,607	$130,500	$130,500	$130,500

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236	Exec Offices	OCO-BQA-Reducing Operational Expenses via Telework	To reduce on-site facility costs, the Bureau of Quality Assurance has transitioned to teleworking.	$5,616	$138,900	$138,900	$138,900
237	Exec Offices	Eliminating Duplicate Copies of Contracts	Relying on a single electronic document filing system and eliminating duplicate hard/electronic copies reduces storage.	$277	$474	$474	$824
238	Exec Offices	Modernizing Payroll Tax Documents	Reducing printing and mailing costs by providing employees with access to their W2s online.	$0	$12,585	$16,500	$16,500
240	Exec Offices	Reducing Audit Contract Expenses	Reducing the cost of external audit services by renegotiating the fee structure on contract renewals.	$3,000	$3,000	$3,000	$3,000
245	Exec Offices	Improving Invoice Processing	Implemented a software program that automatically scans and reads invoices to reduce processing time and costs.	$11,551	$112,689	$112,689	$112,689
248	PSP	Expanding Toxicology Services	Law enforcement agencies rely on the Pennsylvania State Police's Bureau of Forensic Services (BFS), to test blood alcohol content specimens from driving under the influence cases at no cost. PSP will expand its in-house testing capabilities to include controlled substances to eliminate the financial burden on law enforcement agencies throughout the commonwealth.	($231,500)	($42,500)	($9,500)	($9,500)
249	PSP	Modernizing PSP Records and Reports	PSP implemented a Records Management System (RMS). Efficiencies created by the RMS include improved dispatching and record keeping, modernized evidence collection and storage capabilities, automated reporting, and enhancements to intelligence collection and management information. The RMS further transitions PSP to a paperless agency.	($668,738)	$1,123,725	$2,541,805	$4,315,252
250	PSP	Leveraging Mobile Identification Technology to Improve Public Safety	PSP was awarded a grant for the procurement of approximately 100 mobile identification (Mobile ID) devices. Mobile identification technology both enhances public safety and cost efficiency by allowing instant field identification of wanted individuals.	($1,069,950)	$168,281	$336,562	$336,562
257	PSERS	Enhancing Print Shop Operations	Faced with aging hardware and growing requirements for in-house printing capability, increasing demand, and the need to provide highly responsive short-notice communications to system members, the Public School Employees' Retirement System leased new high-speed printers capable of meeting the demands.	$76,900	$125,544	$125,544	$125,544
258	PSERS	Reducing Energy Costs	Faced with aging infrastructure and rising energy costs, the Public School Employees' Retirement System contracted with an energy consultant to identify opportunities to obtain electricity for its headquarters at the most affordable rates.	$702	$0	$4,212	$4,212
260	DOR	Electronic Filing and Satisfaction of State Tax Liens	Electronic filing of Sate Tax Liens to reduce delays to enhance the collection of delinquent taxes.	$0	$88,467	$88,466	$88,466
264	DOR	Transforming Sales Tax Underreporting Fraud Identification	The department added a sales tax desk review section to conduct desk reviews of sales and use tax accounts to discover those that have collected and not remitted, non-filed, underreported, or have not paid applicable sales or use tax. This unit will enhance the ability to protect the commonwealth's sales tax collections by utilizing new data and analytical tools to discover potential cases.	$0	$1,593,707	$2,364,512	$2,364,512
272	State	Online Filing of Corporation Documents	Permit new corporations to register online to increase accuracy and efficiency and reduce data entry costs.	($243,903)	$212,881	$353,033	$363,589
273	State	Online List Sales	BPOA sells lists of licensees when requested by a member of the public, a business or an organization. This initiative replaces the current manual method with an online store/exchange	$17,221	$22,961	$23,961	$25,015
277	State	Online Voter Registration (OVR)	Create an online portal for eligible voters to register to vote or change voter registration preferences and addresses.	$48,750	$53,410	$48,354	$104,500
278	SERS	Cost Savings Postage	SERS is reducing postage costs for our bi-annual newsletter by moving to electronic delivery for active members.	$0	$0	$25,457	$25,457

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278	SERS	Cost Savings Printing	SERS is reducing printing cost for our bi-annual newsletter by moving to electronic delivery for active members.	$0	$0	$109,050	$109,050
279	PennDOT	Automating Loan Application and Approval Process	To improve customer service and efficiency, PennDOT partnered with the Department of Community and Economic Development to automate the application and approval process for Pennsylvania Infrastructure Bank loans that help finance transportation improvement projects across the state.	$133,028	($1,923)	($1,922)	($1,922)
284	PennDOT	Leveraging Mail Processing Equipment	To expedite the processing of driver licensing and vehicle registration renewal applications and ensure same day deposit of customer checks, PennDOT installed high-speed mail processing equipment, essentially a one-stop shop to open, sort, image and process these applications. PennDOT is leveraging this equipment through an infrastructure sharing partnership with the Department of Conservation and Natural Resources (DCNR) to process snowmobile and ATV renewal applications faster.	$180,000	$18,171	$18,171	$18,171
285	PennDOT	Faster Construction Inspection Data Entry	To enable real-time data entry of construction inspection results and eliminate travel back to the office to input data, PennDOT deployed mobile applications to its 380 construction inspectors, which allows them to spend more time engaged in valuable inspection and quality assurance duties. The mobile applications were also deployed to PennDOT's 1,200 consultant inspectors.	$11,205,612	$17,477,352	$17,477,352	$17,477,352
286	PEMA	Streamlining Bureau Operating Systems (E-Grants)	PEMA is implementing an electronic grants system to allow program managers to programmatically and financially track projects through access to real-time data, enabling cross training of staff and expedited processes.	$0	($100,000)	($138,368)	$84,897
288	PSP	Modernizing Uniform Crime Reporting	A comprehensive upgrade to the Pennsylvania Uniform Crime Reporting System (PAUCRS) maintains system stability, expands incident-based reporting, and improves the delivery of crime-related statistics to the public and various other stakeholders.	($240,000)	($5,800)	($160,000)	$370,515
289	DHHS	Reducing Leased Space Square Footage and Costs	The department continues to review all upcoming leases to look for opportunities to reduce the square footage/	$0	$117,505	$117,505	$117,505
290	PEMA	Centralizing Office Supplies	This project focuses on consolidating all agency office supplies into a central location under the control of one bureau, reducing duplicate inventory and avoiding the expiration of products.	$13,120	$53,931	$64,104	$107,912
294	PEMA	Integrating Technology & Blended Instruction: Emergency Management	With less federal funding available to provide emergency management (EM) training to county coordinators, PEMA has developed online and face-to-face instructional delivery to better meet training needs.	$0	$0	$96,940	$96,940
297	Agriculture	Improving Speed and Accuracy of Human Drug Test Results in Horse and Harness Racing	Using commercial human drug testing labs to process samples from people involved in horse and harness racing rather than the PA Equine Toxicology & Research Lab.	$168,500	$28,775	$28,775	$28,775
301	L&I	Eliminating Unnecessary Space	The State Workers' Insurance Fund (SWIF) assessed its space in Scranton and determined its footprint could be reduced by ending the lease of its Cherry Street warehouse. Paperwork stored and evaluated at this warehouse is stored in accordance with record retention policies.	$8,333	$20,000	$20,000	$20,000
302	PennDOT	Modernizing Driver and Vehicle Services' Operations	Faced with meeting the needs of its customers in the digital age, this is a multi-project initiative to implement paperless, streamlined and real-time electronic processes relating to driver licensing and motor vehicles that modernizes the way PennDOT conducts business with its customers, business partners and other stakeholders.	$1,100,000	$67,250	$633,000	$409,000

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304	L&I	Reducing Inefficiencies in Claim Processing	The Electronic Data Interchange (EDI) forms process has been updated for workers' compensation stakeholders. Application improvements were made for trading partners and direct filers to eliminate the need for claims administrators to submit paper forms for workers' compensation claims processing to L&I Bureau of Workers' Compensation. This process eliminates the need for staff to process over 300,000 forms annually.	$0	$167,858	$167,858	$167,858
307	L&I	Transforming Inspection Submissions	Providing third-party inspectors with an outward-facing website to submit their inspection results reduces any clerical backlog and prevents duplication of efforts.	$0	$0	$156,519	$156,519
309	Agriculture	Improving cellphone signal strength	Leasing Farm Show Complex auxiliary parking space to Verizon to place a small cell tower along Elmerton Avenue.	$0	$5,000	$4,967	$4,620
314	DHHS	Modernizing a Mobile Workforce	Transitioning the Quality Assurance survey and certification field staff to a mobile format, allowing consolidation of work space and reduced lease costs.	$0	$0	$375,000	$375,000
315	PennDOT	Improving Winter Operations through Automated Snowplow Tracking	To realize efficiencies in the agency's snow-removal operations, PennDOT expanded a pilot to install Automated Vehicle Locators (AVLs) on all of its department-force plow trucks and linked those AVLs to PennDOT's public 511PA traveler information website.	$0	($986,078)	($853,251)	$390,054
316	Education	Converting Work Permit Applications to Electronic Copies	PDE posts the application for a Work Permit (PDE Form 4565) on its School Services web page, so that school districts can download the form rather than request printed copies from PDE.	$0	$6,667	$8,000	$12,000
321	Criminal Justice	Reducing Hepatitis C Treatment Costs	DCJ has been able to negotiate a 35 percent reduction in price for Hepatitis C treatments. The reduction results in a cost avoidance of nearly $35,000 per offender undergoing the treatment.	$1,450,000	$7,679,000	$7,679,000	$7,679,000
322	Education	Providing Printed Teacher Certification Certificates	PDE receives numerous requests from candidates for a paper copy of their certificate. PDE now offers high-quality printed certificates to candidates for a modest fee.	($168)	$17,710	$25,042	$25,042
324	Education	Reducing PDE Time To Process Charter School Withholdings	State law allows charter schools to request that PDE deduct charter tuition payments from a school district's state subsidies if they do not directly pay the charter school. Previously, PDE used a manual process to accomplish this task. This project leveraged the existing Pennsylvania Information Management System to make the process more automated.	$0	$5,000	$13,656	$13,656
328	PennDOT	Expediting Facility Construction	Faced with a backlog of facility construction projects, a partnership between PennDOT and the Department of General Services allows PennDOT to design and construct over 170 of these projects, including facilities that are critical to cost-effective and efficient winter operations.	$1,447,500	$643,617	$822,686	$54,539
339	PUC	Launching New Natural Gas Shopping Website	The PUC launched a standalone www.PAGasSwitch.com website, which provides information to Pennsylvania natural gas customers about competitive supply options.	$143,200	$0	$0	$0
343	Criminal Justice	Transforming Parole Decision Making	Taking paper files that PBPP utilizes to render parole decisions and putting them in electronic format (ECM) and automating a review and voting process for probation results in cost savings.	($134,000)	$92,144	$232,721	$312,052
353	DHHS	Improving NSLP Eligibility	The National School Lunch Program is administered by the Department of Education but individuals can apply for benefits through the COMPASS website. This project facilitates faster enrollment of eligible children.	$0	$0	$2,202,374	$2,202,374

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359	Exec Offices	Juvenile Case Sharing between CPCMS and JCMS	Sharing Juvenile Case information between CPCMS and JCMS	($10,422)	$62,506	$147,739	$147,739
363	Banking & Securities	Implementing an Out-Service Training Database (ART)	The department's IT group has created an electronic system that is capable of being a hub for employees to submit requests for training and to track those training sessions for the employees' training record.	$40,250	$40,250	$40,250	$40,250
379	DEP	Enhancing Mobile Capabilities with Phone Applications	By making free applications available on agency smartphones, DEP smartphone users have a reduced need to locate and carry paper files.	$363,142	$435,771	$435,771	$435,771
388	DEP	Instituting an Electronic Document Management System	DEP relies heavily on paper records and archives, which require more personnel time to manage, and is environmentally wasteful. DEP has procured an electronic content management system (ECMS) to transition the agency to electronic file storage and content management, leading to productivity savings.	$0	($563,043)	$166,106	$2,464,010
389	DEP	Increasing Mobility Capacity	DEP inspectors previously recorded results twice – on paper in the field, then electronically in the office. Use of tablets significantly increases the productivity of DEP's inspectors, potentially reducing the need for additional positions, and better serving the regulated community.	$0	($664,389)	$2,943,360	$5,215,040
408	DEP	Procuring Tablet Computers	DEP purchased 147 tablet computers for emergency and critical staff per the agency's continuity of operations plan. Often tablets replaced two devices, creating a more mobile working environment. By reducing the number of devices and paper usage, DEP projects saving 147 recipients 1 hour of work per week.	$110,038	$456,805	$456,805	$456,805
409	DEP	Deploying Scanners Pilot Project	DEP deployed 45 high resolution scanners to employees who handle large volumes of paper. The scanners maximize efficiency, minimize paper usage and streamline the agency's workflow.	$1,137	$16,605	$21,131	$21,131
410	DEP	Relocating Servers	Faced with increasing demand for capacity, aging hardware and limited space, DEP has transitioned to an outsourced data center.	$8,685	$13,028	$13,028	$13,028
411	DEP	Increasing Bandwidth to Regional Offices	The productivity within DEP's six regional offices had been impacted by slow network connectivity. DEP worked directly with Verizon to develop a cost-effective solution to increase bandwidth to the regions based on new service offerings. In addition, the agency is seeking out additional service offers to improve network connectivity.	$0	$0	$310,752	$966,784
419	DEP	Purchasing Routers and Switches	DEP now purchases and installs equipment like routers and switches at 8 office locations rather than leasing the equipment, resulting in cost savings.	$0	$0	$99,776	$199,552
423	Exec Offices	Protecting Citizen Data	The Office of Administration enhanced data security by requiring employees to provide other information in addition to their standard usernames and passwords in order to access commonwealth IT systems and cloud-based storage solutions. This initiative provides an added layer of protection against increasingly sophisticated cyber attacks	$0	$53,586	$192,643	$451,229
426	Exec Offices	Enhancing Access to Online Services	This project enables citizens and businesses to access online services provided by state agencies using a single, secure credential, eliminating the need to create individual accounts for each service and keep track of multiple usernames and passwords. In addition to greater convenience for users, this new identity management model strengthens the commonwealth's overall information security.	$0	$17,188	$354,375	$133,125
449	PHMC	Transforming Historic Preservation Services - Shell Keystone Settlement	The State Historical Preservation Office has transformed their processes from paper-based to digital by developing a data management system that consolidates project review, tax credit tracking and geographic information system operations for better efficiency, transparency and public access.	$2,470,000	$2,690,325	$300,000	($600,000)
450	L&I	Leveraging Rx savings	In order to find savings in its prescription drug program, the State Workers' Insurance Fund (SWIF) renegotiated the pricing of generic drugs. The negotiations resulted in a price reduction of roughly five percent.	$0	$275,328	$275,328	$275,328

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451	L&I	Improving the Collections Process	The collections department in State Workers Insurance Fund (SWIF) reduced the financially feasible collection threshold from $20,000 to $10,000. Calls are made to employers in order to collect payments and, if full payment cannot be collected, a payment schedule is offered.	$859,674	$1,720,910	$1,059,020	$180,000
453	Exec Offices	Document Scanning and Systems Update	This initiative allows the Bureau of Fraud Prevention and Prosecution staff to store some investigative documentation electronically. Some types of files in the regions can be scanned and uploaded which eliminates the need to print, mail and store the hard copy version.	$0	$14,525	$4,908	$4,908
459	Exec Offices	Decommission Secondary Data Center	The Office of Administration has developed a more cost-effective approach to providing back-up and disaster recovery services by leveraging resources made available through Data Center Transformation and forging new partnerships with external entities.	$769,098	$1,379,029	$1,219,863	$318,333
466	Exec Offices	Strengthening Cybersecurity with Big Data	Pennsylvania is harnessing the power of big data analytic tools to correlate data from multiple IT systems to identify, predict and respond to incidents more quickly. IT security staff are able to perform their jobs more effectively, thereby increasing employee efficiency.	$463,280	$617,706	$617,706	$617,706
470	Banking & Securities	Eliminating Subscriptions	The department has eliminated subscriptions that are no longer needed by the agency.	$13,448	$10,467	$10,467	$10,467
478	Exec Offices	Expanding Alternatives to Incarceration	Counties can avoid jail costs and decrease the rates of recidivism by allowing individuals to participate in treatment instead of being incarcerated.	$0	$605,538	$0	$0
480	PLCB	Eliminating Manugistics Software	Built capability into existing ERP system, eliminating redundant software.	$0	$140,000	$140,000	$140,000
481	State	Reducing BPOA Board Meeting Frequency	The Bureau of Professional and Occupational Affairs (BPOA) determined that the frequency of Board Meetings for the 29 licensing boards and commissions could be reduced while still providing the appropriate level of public protection and oversight. The appropriate schedule was determined for each board or commission on an individualized basis.	$0	$100,000	$70,951	$71,000
483	PLCB	Excess Storage (bailment)	Optimizes seasonal storage costs through increased bailment use.	$0	$0	$60,000	$60,000
484	PLCB	Forward Buying	Optimizes purchases ahead of cost increases.	$1,300,000	$744,345	$1,100,000	$1,100,000
487	DHHS	SNAP Error Rate	DHS implemented a bi-weekly "Knowledge Check" for all staff who work on SNAP to ensure they are well-versed on those issues that account for the highest number of errors. Supervisors use the results to address issues with staff and target training. The department targeted the areas of the state with higher error rates and provided in-depth coaching and training to staff in those areas. The department also implemented some system changes to make it harder for workers to close a case incorrectly.	$44,398,000	$16,341,065	$0	$0
491	PSERS	Carpet Replacement Savings	PSERS previously replaced carpeting in its offices at 5 N 5th Street on a 10-year cycle. The Agency purchased vinyl floor mats for use at each work station to enable it to delay the replacement of carpet. It is anticipated that the mats will provide extra years of life for the carpeting currently in place.	$41,848	$0	$0	$0
493	PEMA - OSFC	Automated Loan Disbursements and Receipts	This project consolidated the distribution of funds for all loan recipients through automated distribution and reduced the postage cost and staff time in the Comptroller's Office.	$0	$58,606	$47,110	$47,110
494	PEMA - OSFC	On-Line Grant Reporting	This project focuses on consolidating the reporting for all grant applicants through their grant application and reducing the printing cost and staff time involved in the reporting process. This also simplifies the process for the grantees.	$0	$4,945	$6,366	$6,366
504	DEP	Launching Electronic Bidding Project System	Construction projects are now posted on a Construction Contracts webpage, allowing for easy viewing and free downloading. The project specifications and project maps are available in PDF and Auto-Cad format. This initiative results in cost savings for contractors as well as annual productivity savings for DEP.	$9,079	$36,314	$36,314	$36,314
507	L&I	UC Quarterly Wage Cross Match SBR	This is a modification of a legacy process to identify improper unemployment compensation overpayments with the highest recoupment potential and implement automation to eliminate manual staff processing.	$0	$0	$0	$1,316,505

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508	DEP	Sharing Lab Space with DCNR	DEP provides DCNR with 1,214 square feet of space in its laboratory. The five-year agreement maximizes use of current lease space, provides DEP $25,000 per year to help offset current rental costs, and eliminates the need for DCNR to lease additional laboratory space.	$2,083	$25,000	$25,000	$25,000
509	DEP	Consolidating Environmental Print Ship Equipment	DEP replaced four print machines with two new leased ones in the Environmental Print Shop, increasing efficiency. In addition, DEP follows the lead of other agencies in using a consolidated Purchase Order to capitalize on savings by using aggregate volumes.	$7,200	$116,125	$122,079	$122,079
516	Insurance	Do's and Don'ts's of Annuities	Created an informational brochure to help consumers understand annuities and the factors they need to consider before making a purchase.	($320)	$0	$0	$0
519	Insurance	Insurance Insights for Young Adults	Provided information in brochure form of insurance topics pertinent to young adults.	($750)	$0	$0	$0
524	Insurance	Insurance Information for Renters	Created a handout to educate renters on the importance of renters insurance. Partnered with local colleges to get this information out to students that may rent property.	($800)	$0	$0	$0
534	PLCB	Print shop Modernization	LCB purchased two production printers to add capability and to back up DGS print shop.	$0	$134,000	$125,000	$125,000
536	Insurance	Outgoing Mail Optimization	Due to capacity issues, DGS took over the lease to Insurance Department's postage machine and also handles the outgoing mail.	$0	$4,315	$10,356	$10,356
537	Insurance	Decrease of Investment Fees	The department reduced its investment fees incurred by the WC Security Fund and Underground Storage Tank Indemnification Fund by 75 percent and lowered its overall expense ratio for its portfolio by 11 percent.	$0	$326,668	$560,003	$560,003
538	Exec Offices	Reducing Price Per Sq Foot - Western Regional Office	Before exercising a new lease option, the terms were renegotiated to result in avoided costs.	$0	$22,564	$22,564	$22,564
540	DEP	Linking Southcentral Regional Office to Fiber Network	DEP installed a fiber-optic network connection from the Commonwealth Technology Center (CTC) to its Southcentral Regional Office (SCRO), eliminating the monthly expense of data and voice service to SCRO.	$0	($26,308)	$132,482	$132,482
543	PUC	Avoiding Cost for New Safety Inspectors	The PUC added five safety inspector positions (two for Rail Safety, two for Gas Safety and one for Electric Safety) by adequately managing complement, resulting in avoided costs.	$0	$522,325	$522,325	$522,325
547	Exec Offices	eGrants	Faced with an eGrant system that does not talk to any PA system such as SAP, CRP, etc., PCA transitioned to an eGrant system within the commonwealth's eGrants Center for Excellence. The new system cuts in half the time it currently takes to process grants.	$0	($80,000)	$215,376	$215,376
552	DCED	Evaluation of Mobile Phone Services	DCED continuously analyzes agency mobile phone accounts, comparing the mobile needs of the department with what the department actually pays for. Multiple accounts have been consolidated into larger accounts, resulting in cost savings.	$2,363	$9,450	$9,450	$9,450
619	Banking & Securities	Utilization of State & Federal Surplus Supply Programs	The department is utilizing the State and Federal Surplus Supply Programs to procure office equipment and supplies prior to purchasing anything new.	$0	$4,134	$4,134	$4,134
651	DHHS	Developed the Image Link Generator	Developed a tool that permits users to look up birth and death certificate images by selecting from a simple dropdown list. This has eliminated the need for employees to open multiple files and has saved the time of manually searching in order to bring up a birth or death record.	$85,000	$0	$0	$0
662	Insurance	Continuing Partnerships to Streamline Processes	The department manually creates a file that L&I uses to assess workers compensation carriers. The department has worked with the PA Compensation Rating Bureau to develop an automated process to create this file, saving 15 hours of productivity each July.	$0	$729	$729	$729
669	DCED	Redistribution of Funds	DCED recouped program money to be redistributed to qualified applicants when grantees do not utilize grant monies within the parameters of their contracts.	$1,052,823	$0	$0	$0

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675	Exec Offices	Reducing Real Estate $s w/ Telework - OB/OAS	Reduced real estate costs by having staff share office workspaces and implementing teleworking.	($6,742)	$0	$27,951	$27,924
678	Insurance	Leveraging Software to Simplify Tasks	Implemented a procedure utilizing existing electronic software to receive and return the annual certifications for illustrated life insurance forms. This replaced using regular mail.	$1,747	$5,240	$5,240	$5,240
680	Milk Marketing Board	Sunshine Meeting Online Agenda	Online posting of Board public meeting agendas rather than using a paper-based system.	$1,200	$10,387	$10,387	$10,387
681	DCNR	Conducting Business through Teleconferencing	To reduce the travel expenses and staff time required to attend meetings throughout the state, DCNR continues to develop high-speed connections and deploy online collaboration tools at DCNR field locations to facilitate the use of teleconferencing for meetings.	$1,750	$10,220	$7,000	$14,000
682	DCNR	Reducing Database Redundancies through Online Portal	An internal online portal combined existing databases into one system that allow bureaus to exchange data seamlessly, significantly reducing the redundancies with multiple systems.	$20,239	$60,717	$80,957	$300
683	DCNR	Updating State Parks Reservation System	The state parks reservation system is providing enhanced customer service to people reserving campsites, cabins and other facilities at state parks.	$100,000	$75,000	$100,000	$100,000
684	DCNR	Creating Electronic Signature Processes	By creating an electronic signature process for the hundreds of grants it processes each year, DCNR saves thousands of sheets of paper from being copied as well as the time it takes to copy them.	$6,569	($7,725)	$11,275	$2,078
685	Insurance	Improving Efficiency Through Records Management	Transitioning to new reporting software creates a streamlined and centralized process for reporting on cases and improves employee productivity.	$0	$0	$96,338	$96,338
686	DCNR	Improving Energy Efficiency	DCNR uses sustainable practices and materials to guide its building construction, renovations, and the management of its facilities to reduce energy and purchasing costs.	$25,000	$25,000	$110,000	$110,000
687	DHHS	Leverage Audit Software	Obtained TeamMate, an audit management software system to increase the efficiency and productivity of the entire audit process, including: risk assessment, scheduling, planning, execution, review, report generation, trend analysis, audit committee reporting and storage.	$0	$59,956	$450,000	$450,000
691	Insurance	Minimizing Costs by Utilizing Electronic Resources	The department utilizes more electronic legal resources in an effort to reduce the number of hardbound resource materials purchased.	$0	$19,753	$19,753	$19,753
692	DHHS	Modernizing FQHC Cost Report	Modernized the Federally Qualified Health Center/Rural Health Clinic (FQHC/RHC) cost reporting and rate setting process to streamline the health center reporting and allow DHHS to complete review and authorize payment more promptly. DHHS has introduced a new quarterly wraparound reporting template for FQHC/RHC reporting of Managed Care encounters.	$111,543	$50,682	$133,851	$133,851
693	DHHS	Improving Monitoring and Compliance of Medicaid Providers via a Provider Network Portal	The Provider Network Portal is a tool that was developed to provide DHHS staff with on-demand information about the Medicaid Managed Care Organizations provider networks. The tool is web-based and offers information in graphic and text styles that allow staff to assess program performance quickly. Previously, this information was stored in data files that had to be manually searched in order to assess program performance.	$93,487	$1,544	$482,862	$482,862
694	DHHS	Implementing a Mobile Application for Eligibility Services	As more citizens use mobile technology for information and services through smartphones, the department is implementing a mobile application for eligibility services to improve customer service, improve operational efficiencies, improve community partner and provider services, and reduce the need for paper processing.		($5,093,387)	$1,983,032	$1,983,032
695	Exec Offices	Offering Online Discrimination Questionnaire	PHRC requires a potential discrimination complainant to complete a lengthy questionnaire prior to filing a complaint. This automated process allows the potential complainant to provide information from the comfort of their own home and in real time.	$60,202	$59,756	$90,445	$117,809

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712	DCNR	Sharing Lab Space w/ DEP	DEP has provided DCNR with 1,214 square feet of space in its laboratory. The five-year agreement will maximize use of current lease space and eliminate the need for DCNR to lease additional commercial laboratory space. DCNR is now paying a lower rate per square foot than under prior leases.	$0	$16,919	$16,919	$16,919
765	DCED	Expanding a Customer Relation Database for Increased Usage	DCED is expanding the use of ExecutivePulse to provide the ability to share information across departments. ExecutivePulse will also assist the integration of the various program areas within DCED to break down organizational silos.	$0	$0	$50,493	$50,493
771	Exec Offices	Health Plan Design Changes	The increase in AFSCME employee health care contributions saves significant costs over the life of the contract. Extending this savings to all employees results in additional savings.	$0	$14,733,333	$29,466,666	$29,566,666
772	Exec Offices	Retiree Employee Health Program changes	The PEBTF health care plan design changes approved for active employees will also be applied to approximately 64,000 retired employees and an additional 40,000 dependents, resulting in additional cost savings.	$0	$8,200,000	$29,200,000	$52,000,000
784	DEP	Global Reservation System Replacement	DEP's Bureau of Information Technology has developed a new meeting room reservation process for the agency which is much more efficient and user-friendly.	$0	$6,692	$13,383	$13,383
785	DHHS	Pilot Program for Video Directly Observed Therapy for TB	In 2015, there were 200 active cases of TB disease in Pennsylvania. The treatment, called Direct Observed Therapy (DOT), involves a trained healthcare workers watching a patient ingest each dose of medication. DOT via video is now being successfully utilized to maximize resources and promote continued patient compliance with DOT.	$0	$8,054	$24,000	$24,000
790	Exec Offices	FMLA Forms and Letters Generator Database	A database was created to generate the forms and letters needed for FMLA administration based on criteria entered to the database. It produces the documents in PDF format where an electronic signature is added before they are printed and mailed.	$0	$70,493	$70,493	$70,493
797	Exec Offices	Geospatial SW Savings	This project will identify areas where we are leveraging Geospatial technologies in multiple locations and seek to establish an enterprise agreement to save money.	$0	$0	$10,000	$50,000
798	Milk Marketing Board	Milk Hauler Report Data Entry	The Board receive monthly reports from licensed milk haulers. The hard copy reports are scanned and saved electronically. Milk marketing examiners, the employees who audit the milk haulers, use the scanned hard copies for hauler audits. The milk hauler reports therefore do not need to be keyed into the database manually.	$0	$3,860	$3,860	$3,860
801	Banking & Securities	Switching Mobile Service Providers	The department switched mobile service providers, taking advantage of reduced monthly rates and transition credits.	$0	$17,486	$17,486	$17,486
802	Banking & Securities	Developing Refined Collection Procedures	The department has refined its collection procedures to include additional administrative fees and timely reporting of non-paid fees to the PA Office of Attorney General.	$0	$28,232	$6,579	$12,599
807	DGS	RFP Updates (includes SciQuest/Jaggaer)	DGS has revised commonwealth RFP process after conducting a thorough review of the RFP process. DGS has identified and begun implementing changes that will potentially reduce cycle time for individual procurements by 33 percent.	$0	($250,000)	$1,737,960	$1,737,960
810	Agriculture	Certificates of Free Sale	The Department of Agriculture's Bureau of Food Safety and Laboratory Services issues "Certificates of Free Sale" to food companies whose inspected food exports meet quality standards. This historically has been done free of charge to the requesting food company. This project phases in a fee for the service, creating a new revenue stream for the bureau and bringing Pennsylvania in line with surrounding states.	$0	$49,080	$145,550	$100,000
814	PennDOT	Transforming the PennDOT County Maintenance Payroll Process	To create efficiency and ensure data integrity in payroll processes, PennDOT is leveraging existing SAP applications to accomplish payroll tasks that have been historically done on paper and through manual data entry.	$0	$383,585	$603,115	$603,115

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816	PennDOT	Modernizing PennDOT's Rented Equipment Contract	To gain the IT resources necessary to strengthen and enhance PennDOT's performance and customer service through inter-agency collaboration, PennDOT is redesigning and implementing the new 10-year Rented Equipment Invitation to Qualify (ITQ) contract which provides critical winter services equipment, such as snow plows and backhoes, and summer equipment, such as dump trucks and graders, agency-wide.	$0	$4,158	$31,484	$32,206
817	PennDOT	Eliminating Forum Place Leased Office Space Costs by Leveraging Existing Space in the Keystone Building	To enhance teamwork, productivity and innovation, PennDOT eliminated space it has leased in downtown Harrisburg since 2014 to support IT operations.	$0	$0	$306,000	$306,000
821	DHHS	Transferring eHealth to DHS	Act 76 of 2016 (Human Services Code) transferred the eHealth Authority Partnership to the Department of Human Services. In addition to improving operations and timeliness, this initiative also saves state money by allowing for the draw of federal Medicaid administrative funds on a portion of the personnel and operating costs of the Authority.	$0	$1,467,134	$1,875,000	$1,875,000
824	DOR	Revenue Fraud Unit Contingent Fee to Software to Staff	DOR has engaged the support of external tools and consultants with expertise in identify theft and refund fraud to assist the DOR staff.	$0	$29,297,498	$25,606,099	$25,606,099
825	PLCB	FileNet Retirement	FileNet has been used for document management by the PLCB, but specifically in support of our licensees. As we transition to a hosted solution for licensing, the management of documents are included in that service, removing the need for the PLCB to continue to maintain FileNet services.	$0	$0	$110,000	$110,000
826	Exec Offices	Electronic Records Captures - Migration to Secured FTP	Eliminated the burning of electronic records captures (email accounts, forensics, etc.) related to confidential agency HR investigations to CD/DVD. Instead, files are copied to secure FTP folder locations for each agency for approved users to access. Eliminates weekly in-person CD/DVD pick-ups and the printing and pick-up of monthly arrest memo reports for all agencies.	$0	$9,621	$11,995	$11,995
830	PUC	Microfilm to Digital Technology Conversion	PUC is digitizing documents to preserve them and allow them to be publicly viewed. Using internal staff to identify public, historic and confidential documents is more efficient and avoids costs.	$0	$71,358	$173,523	$71,358
831	Exec Offices	Automation of PEBTF Forms Processing	Automation and consolidation of six different benefits forms packets into a single adaptive form. The project automates and streamlines form completion and the transmission of form data to SAP.	$0	$0	$138,167	$137,967
832	DHHS	DSI-Electronic Plan Review	The electronic plan review project eliminates the triplicate paper submission of architectural and mechanical plans for new construction, renovations and alterations within health care facilities, the subsequent duplicate microfilming of any projects receiving approval, and the mailing costs to health care facilities or their vendors.	$0	$15,000	$20,000	$20,000
889	PEMA	HSGP Equipment Tracker	The Equipment Tracker has become web-based, allowing local users to enter their own requests for procurement, track the request through the approval and procurement process and submit proof of delivery.	$0	($117,850)	$191,360	$202,885
893	L&I	Workforce Contract Improvements	Throughout the year, the Bureau of Workforce Development Administration re-negotiates contracts with partners across the state. These contracts range from janitorial to building leases to copiers.	$0	$0	$33,386	$33,386
960	Insurance	MCare Assessment Calculation	The Bureau of MCare has conducted the annual assessment calculation in-house rather than using an outside contractor without any additional staff.	$0	$15,333	$23,000	$23,000
963	Criminal Justice	EMPOWER	Utilizes the ability to transition agent workforce to a mobile environment. Officers will utilize mobile devices to work more efficiently in the field rather than doing their work at district offices.	$0	$578,765	$1,280,355	$1,300,325
965	Education	Adoption of Electronic Signatures in CFRS System	PDE is implementing an electronic signature system for local education agency (LEA) accuracy certification.	$0	$0	$7,104	$7,104

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966	PSERS	Reducing Software costs	PSERS has negotiated savings on an Unlimited Licensing Agreement.	$0	$1,477,106	$164,261	$164,282
975	DEP	Leveraging GIS for Water Testing	This project uses a mobile collector application for field inspectors in the Bureau of Clean Water. DEP's inspectors are able to access data in the field and complete inspections in real time, which significantly improves workflow and the time involved in completing water quality assessments.	$0	$48,328	$138,112	$138,112
991	L&I	WOTC Lean Improvements	Moving determination letters that are generated in the Workforce Opportunity Tax Credit program currently mailed by hand to electronic communications, saving valuable staff time. The second phase will focus on streamlining the intake portion to address any backlog.	$0	$0	$37,976	$37,976
1027	Insurance	Re-purpose of Materials	When replacing carpeting in elevator lobby, the department salvaged those still usable carpet tiles for future repairs in other areas of the department.	$0	$3,781	$3,781	$3,781
1042	DOR	Discovery of On-Line Home Sharing Taxpayers	More efficient identification and registration of individuals involved in the Home Sharing industry. Individuals in this market need to register and remit Hotel Occupancy Tax as well as report and pay Personal Income Tax.	$0	$1,721,211	$3,781,211	$3,781,211
1138	DEP	Reducing DEP Passenger Vehicle Fleet	DEP achieves annual cost savings by reducing the agency passenger vehicle fleet.	$0	$2,773	$16,638	$16,638
2122	DCED	Creating a Business One Stop Center	Improving services to businesses who interact with multiple state agencies.	$0	$0	$0	$0
2126	DGS	Enhanced Reporting - Reduce Real Estate/Facility Costs	Continually working with agencies to reduce the real estate footprint and reduce costs.	$0	$0	$7,765,724	$8,100,000
2134	Criminal Justice	PA DCJ Overtime	Operational efficiencies to reduce overtime costs.	$0	$0	$4,616,743	$4,616,743
2135	Exec Offices	IT Operational Savings	Renegotiated contracts for savings.	$0	$0	$20,000,000	$20,000,000
2144	DMVA	Custodial & Food Standardization	Reduced food and custodial costs by standardizing custodial and food services.	$0	$0	$478,500	$1,914,000
3161	Insurance	Electronic Administrative Hearing Decisions	Emailing electronic copies of administrative hearing decisions versus sending hard copies through interoffice mail resulted in less paper being used.	$0	$31	$42	$42
3213	DOR	Reprioritize IFTA Audits	Assign audit staff to more productive tax audits that are projected to increase the audit findings per auditor hour. DOR audit staff are cross-trained and can be redeployed with limited start up time and training	$0	$0	$2,000,000	$519,000
3221	DOR	Non Resident Withholding for Rent and Lease Payments	Withholding PA PIT for out-of-state independent contractors who come into Pennsylvania for work and for rent and royalty payments on Pennsylvania property to non-residents.	$0	$0	$9,800,000	$9,800,000
3222	DGS	Global Spend Report for 16-17	The Bureau of Procurement's Deputy Secretary uses this global spend report to provide information to the DGS Secretary and GO-TIME Office as appropriate to maximize resources.	$0	$99	$99	$99
3259	DOR	Enhanced Delinquent Collections	The department will accelerate collection enforcement timeframes. Accounts above new delinquent collection thresholds are selected for accelerated enforcement actions.	$0	$0	$39,976,130	$39,976,130
3279	DEP	Development and Implementation of e-permitting	DEP's Bureau of Information Technology has developed and implemented a new electronic e-permitting solution for the agency.	$0	($1,090,866)	($791,925)	$419,386
3280	Banking & Securities	Reduction in Leased Parking Spaces - Market Square Plaza	The department has reduced the number of leased parking spaces in the Market Square Plaza building by 1. This has resulted in a direct cost savings of $155 per month.	$0	$310	$1,860	$1,860
3320	Banking & Securities	Secure Print Implementation	The department has implemented Secure Print technology on all multi-purpose printers that will allow for greater security and less accidental printing. This has also eliminated the use of all desktop printers.	$0	$0	($13,378)	$4,970

Project Number	Agency	Project Name	Description	2015-16 Net Savings	2016-17 Net Savings	2017-18 Net Savings	2018-19 Net Savings
3321	Banking & Securities	Elimination of Renewal Letters for MV Licensees	The Non-Depository Licensing staff provided a unique login (by email) to all Motor Vehicle Licensees so that license renewal could be completed online. This eliminated the need to issue renewal and follow-up letters.	$0	$0	$4,085	$4,085
3355	Banking & Securities	Securities Conference & Industry Outreach	The department is planning and hosting a training conference for the Securities Industry. This creates a greater level of industry outreach/education and reduces costs to the agency for other activities focused on the same goal.	$0	$0	$107,010	$125,000
3421	PSERS	Stopping Payment	Identifying and stopping payments to deceased members.	$0	$0	$1,700,000	$1,700,000
3523	DHHS	MyCompass for Closed Paper	Operational enhancements to MyCompass App.	$0	$0	$0	($414,210)
3523	DHHS	MyCompass Release 4	Operational enhancements to MyCompass App.	$0	$0	$0	($664,750)
3539	DCNR	Implementing Electronic Payment System for EDWIN	Implementing an online payment system for the Exploration and Development Well Information Network (EDWIN), which provides access to both oil and gas well documents through a web-based application. Users will be able to pay by credit card online using the PayEZ application and receive immediate access to the network.	$0	$0	($863)	$10,142
3587	PennDOT	Implementing a Large Volume Address Geo-Coder	To ensure the need for high-volume address Geo-Coding for planning and other related functions are met, PennDOT created a Geo-Coding desktop application and web service, leveraging enterprise technology to calculate latitude and longitude for addresses.	$0	$0	($30,600)	$1,800
3588	PennDOT	Resurfacing Using Recycled Millings	To make more efficient and effective use of our maintenance dollars, PennDOT county maintenance forces are using recycled asphalt to pave some of the commonwealth's less traveled roadways. Using recycled asphalt saves approximately 50 percent over purchasing hot or warm mix asphalt directly from suppliers.	$0	$0	$3,300,000	$3,300,000
3614	PEMA	MESONET	This project will develop a robust, resilient, flexible, scalable and real-time method to publicly share surface weather observations from five commonwealth agency owned weather systems to improve weather forecasts and warning times which will ultimately reduce injuries, loss of life, and property damage. The project will tie in all freely available federal data points as well.	$0	$0	$0	($50,000)
3626	DHHS	TPL Estate/Casualty Recoveries	Reducing backlog in MA third-party estate recoveries will increase revenue and maintain consistent standards.	$0	$0	$0	$5,752,737
3642	PEMA	GIS-Imagery	Statewide aerial imagery collection and dissemination program.	$0	$0	($3,000,000)	$0
3693	Criminal Justice	Work Injury Claims Settlement	Negotiated claims settlements.	$0	$0	$0	$1,628,571
3694	Criminal Justice	Inmate Assignment Decision Support System (IADSS)	The inmate assignment system will reduce waiting list for placements, improve safety and streamline the Office of Population Management.	$0	$0	$0	$2,658,617
3699	Criminal Justice	120-Day Cap for CCC/Fs	DCJ will cap parolee stays in correction centers at 120 days, sufficient time to prepare a home plan.	$0	$0	$0	$7,352,049
3804	DHHS	CHIP Returned Mail Savings	Validate CHIP family addresses to avoid returned mail.	$0	$0	$0	$1,271,000
3805	DHHS	NEICE	Begin using the National Electronic Interstate Compact Enterprise (NEICE) to manage interstate placements under the Interstate Compact on the Placement of Children, replacing a paper process.	$0	$0	$0	$123
3806	DHHS	Closure of Hamburg State Center	Provides people with intellectual and developmental disabilities living in Hamburg State Center the opportunity to live in a home in the community.	$0	$0	($5,280,869)	$13,230,868
3810	DHHS	Automated PARIS letter-Auto-Confirm for Multi-State Benefits	An automated system will determine if applicants/recipients are receiving benefits in other states and expedite verification and action.				$881,065
3811	DHHS	Long Acting Removal Contraceptive	Voluntary program to reduce risky and unplanned pregnancies.	$0	$0	$1,485,387	$2,527,805

Project Number	Agency	Project Name	Description	2015-16 Net Savings	2016-17 Net Savings	2017-18 Net Savings	2018-19 Net Savings
3825	DCNR	Disconnecting Unused Fax Equipment	Review of central office fax lines determined the department could eliminate those that are no longer needed or used, along with associated fax equipment.	$0	$0	$4,367	$4,367