

January 2025

## 2025 Board Education Plan

for Public School Employees' Retirement Board



Greetings, PSERS Board Members and Designees.

I am pleased to introduce to you PSERS' Board Education Plan for 2025, developed and presented by Evelyn Williams, PSERS' Board Information Officer, in collaboration and with significant input from PSERS' Committee Liaisons.

This plan has been thoughtfully and strategically developed to best prepare and support you as you execute your board duties. As a PSERS Board and Committee Member, you have oversight and fiduciary responsibilities for a \$77 billion statewide public retirement system that administers both a defined benefit (DB) and defined contribution (DC) plan, and also a post-employment health care plan.

This plan is compliant with the PSERS Board Education Policy and the Retirement Code and is derived from committee charters, work plans, and the Agency's strategic plan.

Thank you for your commitment to serve as a PSERS Board Member or Designee. Please be assured that the Executive Team here at PSERS is fully prepared and committed to supporting you in the very best way possible as you carry out your significant responsibilities.

Respectfully,

Terrill (Terri) J. Sanchez

**PSERS Executive Director and Board Secretary** 

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#### I. Purpose

The purpose of the Board Education Plan (the "Plan") is to provide a yearly curriculum of the necessary education for PSERS Board Members and Designees (referred to collectively as "Board Members") to fulfill their fiduciary obligations to exercise that degree of judgment, skill, and care that a prudent investor would observe under similar circumstances.

Pursuant to the Public School Employees' Retirement Code and the Board Education Policy (October 2023), all Board Members are required annually to successfully complete certain mandatory education requirements. In addition, pursuant to Act 2020-128, Board Members appointed to the Audit, Compliance and Risk Committee are also required to complete a specified number of hours of training in risk assessments, internal controls, and auditing standards. The Education Plan also incorporates education tied to the specific duties and responsibilities enumerated in PSERS' Model Governance Framework, and in support of PSERS' Strategic Plan. This Education Plan will enable Board Members to acquire and expand their knowledge and improve their understanding of their Committee and Board responsibilities, including mandatory and non-mandatory education.

If a Board Member requires more credit hours or would like additional education on a certain topic beyond the curriculum, additional education opportunities are included in the Appendix.

#### II. ROLE OF A TRUSTEE - FIDUCIARY DUTY

As a pension trustee, you are a fiduciary, who is required to discharge your duties solely for the exclusive benefit of the plan members and participants. You have exclusive authority over administration of the plan, investments, and other aspects of the plan's operations. As a fiduciary, by law you are held to the highest standards and therefore must abide by and fulfill your fiduciary obligations to the plan and its membership. This Education Plan is structured to help you understand and meet your fiduciary obligations, by providing you with education targeted to your needs as a PSERS Board Member.



### III. Mandatory Board Education Requirements

All Board Members are required to complete the following education requirements by the end of the calendar year.



Ten hours training in investment strategies, actuarial cost analysis, asset allocation, risk assessment, or retirement portfolio management annually required by the Public School Employees' Retirement Code (Retirement Code).



One hour of ethics training annually required by the Board's Education Policy and Ethics Policy.



One hour of Health Options Program/Prescription Drug Plan Compliance and Fraud, Waste, and Abuse Training – Required by Center for Medicare Services each year for all Board Members.

#### IV. Mandatory ACR Committee Education Requirements

Audit, Compliance, and Risk (ACR) Committee Members are required to complete the following education requirements. Risk Assessment is a shared education requirement for Board and the ACR Committee. Risk Assessment education sessions, therefore, will count towards both mandatory Board and ACR Committee education.

#### Previously Appointed ACR Committee Member/Subsequent Years of Service Requirements

To continue serving as a voting Member of the ACR Committee following initial appointment, an ACR Committee Member must complete at least **eight (8) hours** of continuing education in risk assessments, internal controls, and auditing standards each calendar year thereafter.

#### **Newly Appointed ACR Committee Member/First Year of Service Requirements**

<u>As required by the Retirement Code,</u> a newly appointed Member to the ACR Committee must complete **at least sixteen (16) hours** of training in risk assessments, internal controls, and auditing standards within ninety (90) days of an initial appointment to the committee.

- If a Board Member has taken related audit education within 90 days prior to their appointment,
   please contact the Board Information Officer or Board Liaison to determine if the curriculum
   meets PSERS ACR education requirements.
- The total 16 hours are recognized in the calendar year they are completed. For example, if a Member is appointed November 15th they have until February 13th the following year (90 days) to complete the education requirement. The completion of the 16 hours in the subsequent year fulfills the 90-day requirement as well as covers the annual eight (8) hours in that year.
- New ACR Committee Members are permitted to vote on ACR motions and resolutions during the 90 days.

# V. The 2025 **Board Education Plan**

The 2025 Board Education Plan is organized by full board and committee education sessions developed specifically for 2025 but may be modified to accommodate changing educational needs throughout the year.

These education sessions have been pre-qualified for credit hours and credit type. Committee-specific education sessions are open to all Board Members who would like to attend and learn more about Committee matters.

The education sessions include a variety of venues and formats (e.g., in person and virtual presentations, webinars, and conferences), with best efforts being made to have independent third parties provide the education. The goal is to provide the education sessions outside of regularly scheduled Board and Committee meetings as much as possible. There may be times, however, when a brief education session may be held during a regularly scheduled Committee or Board meeting.

Most of the education sessions are between 30 minutes and 1 hour in length. An exception is the quarterly audit education sessions which are typically 2 hours in length and are scheduled as evening sessions outside of normal work hours.

If education takes place at a live PSERS' sponsored event/meeting, your attendance will be tracked, and credit hours will be recorded as appropriate. To obtain credit hours that are not part of a live PSERS' sponsored event/meeting, please complete a *Board Education Self-Certification* form.

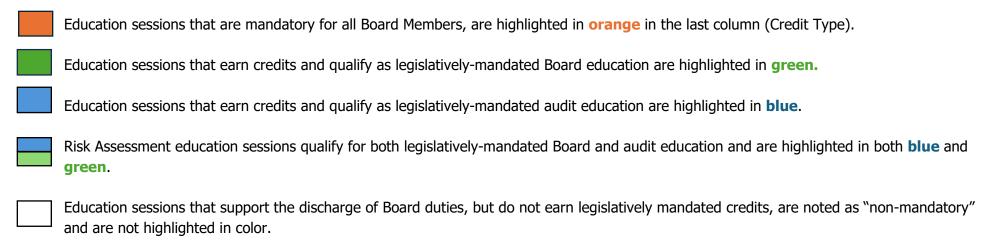
As noted previously, additional education opportunities are provided in the Appendix if a Board Member requires more credit hours or would like additional education on a certain topic beyond the 2025 curriculum.

#### Submit your completed Board Education Self-Certification form to

Tivia Danner, tidanner@pa.gov | 717.720.4802 – Executive Assistant and Board Liaison

**Submit your suggestions for additional topics and comments on existing education sessions to**Evelyn Williams, evwilliams@pa.gov | 717.720.4734 – Board Information Officer

#### **Key - Description of "Credit Type" Column**



#### Annual Training for <u>ALL</u> Board Members

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
TBD 2025	Annual Ethics Training	PSERS OCC/Chief Compliance Officer	This <b>Mandatory training</b> is sponsored by the GA and ACR Committee.	In-Person/ Virtual On- Demand	1.0 hour	Ethics training
Jan 2025	Annual Fiduciary Training	Verus	Provides training on who is a fiduciary, specifically which individuals or entities serve as PSERS' fiduciaries, and the duties of fiduciaries and standards they must fulfill to meet fiduciary obligations along with some real-world case studies.	Virtual On- Demand	1.0 hour	Strongly Recommended Retirement Portfolio Management
TBD 2025	Annual HOP/PDP Fraud, Waste, Abuse and Compliance Training	PSERS Internal Audit Staff	This Mandatory training is sponsored by the ACR Committee. Provides training for an effective compliance program to prevent, detect, and correct Medicare non-compliance, as well as fraud, waste, and abuse.	In-Person/ Virtual On- Demand	20 min	Centers for Medicare and Medicaid Services (CMS) training
TBD 2025 Before June	Risk Appetite Training	Eric Decker	In this training, we will discuss what risk appetite is, what should be considered when setting risk appetite, and how it helps the Board to oversee operational performance.	In-Person/ Virtual On- Demand	1.0 hour	Risk Assessment  Risk Assessment

#### **Investment Committee**

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
Jan 2025	Special Topic PIMCO – Election Market Implications	PIMCO/Investment Office	Overview of election results and considerations relating to financial market effects.	Virtual On- Demand	45 min	Retirement Portfolio Management
Jan 2025	IO Asset Class Review – Private Real Assets	Investment Office	Provide an Asset Class Review for Private Real Assets - 2024	Virtual On- Demand	30 min	Investment Strategies
Mar 2025	Special Topic - TBD	Investment Office		Virtual On- Demand	30 min	
Mar 2025	Special Topic - Market Overview	Verus Economist	Public Financial Market Overview	Virtual On- Demand	30 min	Retirement Portfolio Management
Mar 2025	Proxy Voting Annual Review	Glass Lewis/ Investment Office	Annual policy review with Glass Lewis and PSERS staff in preparation for the next proxy season	In- person/ Virtual On- Demand	30 min	Retirement Portfolio Management

June 2025	Risk	Investment Office	Provide a Market Risk Overview	Virtual	30 min	Risk
	Overview			On-		Assessment
				Demand		
June 2025	IO Asset	Investment Office	Provide an Asset Class Review on Private Equity	Virtual	30 min	Investment
	Class Review			On-		Strategies
	<ul><li>Private</li></ul>			Demand		
	Equity					
June 2025	IO Asset	Investment Office	Provide an Asset Class Review on Public Equity	Virtual	30 min	Investment
	Class Review			On-		Strategies
	– Public			Demand		
	Equity					
Aug 2025	Investment	Verus	Provide training on the importance of an IPS and	In-	30 min	Retirement
	Policy		Benchmark discussion.	person/		Portfolio
	Statement			Virtual		Management
	(IPS)			On-		
	Training			Demand		
Aug 2025	Market	Fed Speaker	Lunch/Dinner Speaker at Board Retreat	In-	45 min	Retirement
	Update by			Person/		Portfolio
	Economist			Virtual		Management
				On-		
				Demand		
Aug 2025	Special		Speaker at Board Retreat	In-	30 min	
	Topic - TBD			Person/		
				Virtual		
				On-		
				Demand		
Aug 2025	Risk	Investment Office	Provide an overview of Investment Compliance and	Virtual	30 min	Risk
	Overview		Operational Due Diligence	On-		Assessment
				Demand		
Oct 2025	IO Asset	Investment Office	Provide an overview of internal asset management in	Virtual	30 min	Investment
	Class Review		Public Markets and Co-Investments	On-		Strategies
	<ul><li>Internal</li></ul>			Demand		

	Asset Management					
Oct 2025	IO Asset Class Review – Private Credit	Investment Office	Provide an asset class review on Private Credit	Virtual On- Demand	30 min	Investment Strategies
Oct 2025	IO Asset Class Review – Public Credit	Investment Office	Provide an asset class review on Public Credit	Virtual On- Demand	30 min	Investment Strategies
Oct 2025	Operations Overview	Investment Office	Provide annual operations review	Virtual On- Demand	30 min	Retirement Portfolio Management
Dec 2025	IO Asset Class Review – Public Real Assets	Investment Office	Provide an asset class review on Public Real Assets	Virtual On- Demand	30 min	Investment Strategies
Dec 2025	IO Asset Class Review –Strategy Group	Investment Office	Provide an asset class review on Public Real Assets (Strategy Group)	Virtual On- Demand	30 min	Investment Strategies
Dec 2025	IO Asset Class Review – Private Real Assets	Investment Office	Provide an asset class review on Private Real Assets	Virtual On- Demand	30 min	Investment Strategies
Dec 2025	Special Topic – TBD	Investment Office		In- Person/ Virtual On- Demand	30 min	

#### **Defined Contribution Committee**

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
TBD 2025	Making it Personal: Personalizing Target Date Solutions	T. Rowe Price	To provide an understanding of the operational considerations when deciding to offer custom target date funds in a defined contribution plan.	In-Person/ Virtual On- Demand	30 min	Retirement Portfolio Management
Aug 2025	Managing Security Risk in Defined Contribution Plans	Captrust and Voya	To identify potential threats to assets and data and provide an overview of common security controls to mitigate those risks, including measures to protect against cyberattacks, breaches, and unauthorized access to plan information.	In-Person/ Virtual On- Demand	30 min	Risk Assessment

#### Benefits and Appeals Committee

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
TBD 2025	Disability Retirement Process Overview	PSERS Staff	To provide an overview of the Disability Retirement Process, including the eligibility requirements, renewals, annual earnings submissions, and recent process improvements.	Virtual On- Demand	30 min	Non-mandatory
TBD 2025	Going Paperless in MSS	Gene Robison	To provide an overview of the documents received by members electronically through MSS and the paperless delivery selection process.	Virtual On- Demand	30 min	Non-mandatory

#### **Health Care Committee**

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
TBD 2025	Historical Trends in Enrollment Experience	Segal	An analysis of the historical trends to determine how healthcare has changed and what can be improved.	Virtual On- demand	30 min	Non-mandatory

#### Finance and Actuarial Committee

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Estimated Credit Hours	Credit Type
Aug 2025	Actuarial Hot Topics for Public Retirement Systems	Gallagher	To inform the board of any changes in actuarial standards and new issues and trends that could affect the actuarial measurements/factors of the plan	In-Person/ Virtual On- Demand	30 min	Actuarial Standards

#### Audit, Compliance and Risk Committee

#### Audit, Compliance and Risk Committee Education for <u>Previously Appointed</u> ACR Committee Members:

The following curriculum is recommended to complete the mandatory 8-hour requirement of yearly ACR education for previously appointed Members of the ACR. Newly appointed ACR Committee Members may take any or all of the following education sessions, but it is recommended that the tailored 16-hours of education listed in the *Audit, Compliance and Risk Committee – Education for Newly Appointed ACR Committee Members* table below be completed first.

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Credit Hours Granted	Credit Type
Feb 19, 2025	Fraud Prevention and Detection 2.0	SB & Company	Fraud Prevention and Detection	2.0 hours	Risk Assessment
May 21, 2025	Accounting and Auditing Standards Update	SB & Company	Accounting and Auditing Standards Update	2.0 hours	Auditing Standards/ Internal Controls
Sept 10, 2025	Actuarial accounting and auditing considerations with best practices	SB & Company	Actuarial accounting and auditing considerations with best practices	2.0 hours	Auditing Standards/ Internal Controls
Nov 12, 2025	Audit Committee Best Practices 2.0	SB & Company	Audit Committee Best Practices	2.0 hours	Internal Controls

#### Audit, Compliance and Risk Committee Education for Newly Appointed ACR Committee Members

The following curriculum is recommended to complete the mandatory 16-hours of education for newly appointed Members of the ACR Committee that must be completed within 90 days of appointment. It is recommended that you complete the sessions below in the order listed. Existing ACR Committee Members may also (re)take the following courses.

Title	e of Session	Presenter/ Sponsor	Brief Description of Session	Credit Hours Granted	Credit Type
1	Value of the Audit: A Brief History and the Path Forward	SERS/ Deloitte	<ol> <li>This paper examines in more detail the value of an independent audit, including:</li> <li>Summarizing the importance of well-functioning capital markets, the historical importance of audited financial statements, and the roles and responsibilities of each key stakeholder in the US financial reporting supply chain.</li> <li>Taking a close look at how the expertise and independence of the external public company auditor are supported not simply by the strength of the applicable professional and regulatory requirements but also by strong market-based incentives.</li> <li>Analyzing why public policy proposals calling for more stringent requirements on auditor independence may in fact reduce expertise and result in a decrease in audit quality.</li> </ol>	30 min	Internal Controls
2	PSERS Retreat Introduction to the Committee of Sponsoring Organizations (COSO) Enterprise Risk Management (ERM) Framework	PSERS	https://youtu.be/ZdxVdKFw68s  August 9, 2023  This webinar introduces the COSO Enterprise Risk Management Framework which PSERS will use to grow its enterprise risk management capabilities.	30 min	Risk Assessment
3	Board Oversight of Risk	SB & Company	https://youtu.be/cGqowv7WMA4 April 24, 2024 – Board Oversight of Risk	2.0 hours	Risk Assessment

4	Risk Management Course	Texas Pension Review Board	https://education.prb.texas.gov/course/risk-management/  This course presents the different types of major risks facing public retirement systems, and tools that may mitigate possible risks. These tools include risk assessments, controls, and audits.  The course examines general risk management practices, as well as specific types of risk facing public pensions including fiduciary, funding, investment, and data security risks.  Note: you must enroll to access this course. If you have any issues accessing this course please contact Evelyn Williams, PSERS Board Information Officer, at evwilliams@pa.gov or 717-720-4734.	1 hour	Risk Assessment  Risk Assessment
5	Internal Controls	SB & Company	https://youtu.be/Q4UfBXasaa8 February 21, 2024 – Internal Controls This webinar will provide an understanding of internal controls related to COSO, types of control activities, how to identify control weaknesses and fraud.	2.0 hours	Internal Controls
6	GASB and AI Risk	SB & Company	https://youtu.be/MiACsyFfIpQ?feature=shared  September 13, 2023  This webinar provides a GASB update on standards, both actual application and new standards, as well as a look at future significant changes that GASB is working through.	1.0 hour Auditing Standards 1.0 hour Internal Controls	Auditing Standards/ Internal Controls

			This webinar also provides an overall discussion and background on artificial intelligence. This very emerging area is evolving rapidly.		
7	GASB/Auditing Standards Updates	SB & Company	https://youtu.be/QPeYo7mGd68 August 16, 2024 - GASB/Auditing Standards Updates	2.0 hours	Auditing Standards
8	Environment, Social, and Corporate Governance (ESG) and Diversity, Equity, and Inclusion (DEI) Background and Key Factors to Consider	SB & Company	https://youtu.be/tucNnxyBqcc  November 8, 2023  This webinar provides background on ESG and DEI, and a review of best practices for audit committees dealing with these issues.	2.0 hours	Risk Assessment
9	SOC Audit Training	SB & Company	https://youtu.be/w8SvAQQDMEM  July 12, 2023  This webinar discusses the history and overview of System and Organization Controls (SOC) Reporting, explains types of reports and definitions, reviews a SOC1 and a SOC2 report, and discusses how to prepare for a SOC audit.	2.0 hours	Risk Assessment
10	Fraud and Related Party Transactions	SB & Company	https://youtu.be/ZoYesD9yPXc November 13, 2024 - Fraud/Related Party Transactions	2.0 hours	Risk Assessment  Risk Assessment
					16 hours

#### Appendix – Additional Education Opportunities

Date or Frequency if date is not yet finalized	Title of Session	Presenter/ Sponsor	Brief Description of Session	Delivery Method	Credit Hours Granted	Credit Type
Anytime	Section V of the 2024 Board Education Plan		Links to education sessions that were part of the 2024 Board Education Plan <a href="https://director.diligentboards.com/s/pagov/d/BIKW/p/1?b=3lm">https://director.diligentboards.com/s/pagov/d/BIKW/p/1?b=3lm</a>			
Anytime	Charter School Withdrawal Liability Workshop	Jennifer Mills	https://youtu.be/IgQDjhkFYAo  PSERS January 5, 2024, Charter School Withdrawal Liability Educational Workshop	Virtual On- Demand	1 hour	Non- mandatory
Anytime	National Institute on Retirement Security (NIRS)	NIRS	Retirement Dialogues Webinars - National Institute on Retirement Security (nirsonline.org)	Virtual On- Demand	TBD	TBD
			To keep retirement leaders informed on a range of retirement issues, NIRS hosts "Retirement Dialogues," webinars with timely, relevant information of retirement challenges and opportunities.			
			Note: some of these webinars may be eligible for training credit and others may not. If you have any questions on a webinar please contact Evelyn Williams, PSERS Board Information Officer, at <a href="mailto:evwilliams@pa.gov">evwilliams@pa.gov</a> or 717-720-4734.			

Anytime	Texas Pension Review Board – Investment Course	Texas Pension Review Board	https://education.prb.texas.gov/course/investments/ This course examines the key concepts of investing including investment objectives, asset allocation and diversification, portfolio construction and review, and ethics in investing.	Virtual On- Demand	1 hour 30 min	Risk Assessment
			Note: you must enroll to access this course. If you have any issues accessing this course please contact Evelyn Williams, PSERS Board Information Officer, at <a href="mailto:evwilliams@pa.gov">evwilliams@pa.gov</a> or 717-720-4734			Risk Assessment
Anytime	Introduction to the Global Internal Audit Standards (6.22.23)	SERS/ Carr, Riggs & Ingrim (CRIcpa)	Introduction to the Global Internal Audit Standards (youtube.com)  An introduction to internal auditing standards, objectives, roles, audit techniques, audit process, audit planning and audit report writing.	Virtual On- Demand	1.0 hour	Auditing Standards
Anytime	Internal Audit Lifecycle   Fundamentals of Internal Auditing   Part 3 of 44 (06.01.2021)	SERS/ ACI Learning, Kathleen Crawford and Henan Murdock	Internal Audit Lifecycle   Fundamentals of Internal Auditing   Part 3 of 44 (youtube.com)  Learn the steps of an audit lifecycle? Join Kathleen and Henan in this episode where they will explore the five phases of an audit and define the ten steps of the internal audit lifecycle.	Virtual	30 min	Internal Controls
Anytime	Types of Audits   Fundamentals of	SERS/ACI Learning,	Types of Audits   Fundamentals of Internal Auditing   Part 4 of 44 - YouTube	Virtual	30 min	Auditing Standards

	Internal Auditing   Part 4 of 44 (06.01, 2021)	Kathleen Crawford and Henan Murdock	What are the four different types of audits? Join Kathleen and Henan in this episode to learn about the different characteristics and features of each type of audit (compliance, financial, IT, and operational)			
Anytime	Audit Programs: IIA Standards   Fundamentals of Internal Auditing   Part 20 of 44 (06.01.2021)	SERS/ ACI Learning, Kathleen Crawford and Henan Murdock	Audit Programs: IIA Standards   Fundamentals of Internal Auditing   Part 20 of 44 (youtube.com)  What IIA Standards are relevant to audit programs?	Virtual	30 min	Auditing Standards
Anytime	Internal Audit's Past and Future   Fundamentals of Internal Auditing   Part 44 of 44 (06.01.2021)	SERS/ ACI Learning, Kathleen Crawford and Henan Murdock	Internal Audit's Past and Future   Fundamentals of Internal Auditing   Part 44 of 44 (youtube.com)  What past events have shaped the current internal audit landscape and how are current events shaping its future? In this final episode of the course, Kathleen and Hernan will take a trip through the Internal Audit's timeline.	Virtual	30 min	Auditing Standards
Anytime	IPPF: IIA Standard 1210 – Proficiency (08.06.2021)	SERS/ Audit Strategy, Tauseef A. Mushtaq	Audit Strategy, IPPF: IIA Standard 1210 - Proficiency (youtube.com)  Proficiency and Due Professional Care: How do internal auditors demonstrate their proficiency, including their expectations on key IT risks and controls and risk of fraud.	Virtual	30 min	Risk Assessment Risk Assessment
Anytime	What is Audit Risk? How do you Calculate Audit Risk? (08.29.2016)	SERS/ Gleim Accounting, Dr. Barry Bryan	What is Audit Risk? How Do You Calculate Audit Risk? (youtube.com)  Learn about the Audit Risk Model and how to calculate it in this video led by Dr. Barry	Virtual	30 min	Risk Assessment

Bryan, lead AUD professor on the Gleim Instruct video series.	Risk Assessment
Also, strengthen your familiarity with the Risk of Material Misstatement (RMM), Control Risk, Inherent Risk, and Detection Risk.	

#### Attending Conferences for Education Session Credits

The following conferences may be attended by Board Members as permitted under the Board Education Policy. The amount of credit earned for conference sessions, however, cannot be determined until **AFTER** attending the conference. Agendas and/or detailed descriptions of the sessions, which may change or not be available until closer to the date of the conference, are needed to determine eligibility under the educational requirements. The Board Information Officer will work with the Executive Director and other Executive Staff to determine the amount of credits earned for each session after the Board Member returns. Documentation of session attendance with supporting materials must be provided before credit hours and credit types can be determined.

Date or Frequency if date is not yet finalized	Sponsor	Event	Location	Credit Hours Granted	Credit Type
May 17-18, 2025	National Conference on Public Employee Retirement Systems (NCPERS)	NCPERS Pension Trustee Educational Seminar (TEDS) NCPERS 2025 Pension Trustee Educational Seminar (TEDS)	Denver, CO	TBD	TBD
May 17-18, 2025	NCPERS	NCPERS Accredited Fiduciary Program NCPERS Accredited Fiduciary Program (NAF) 2025 Class	Denver, CO	TBD	TBD
May 18-21, 2025	NCPERS	NCPERS Annual Conference & Exhibition NCPERS Annual Conference & Exhibition	Denver, CO	TBD	TBD
May 27 -29, 2025	Pennsylvania Association of Public Employee Retirements Systems (PAPERS)	PAPERS 2025 Spring Forum https://www.pa-pers.org/	TBD	TBD	TBD
Jul 13 - 16, 2025	National Council on Teacher Retirement (NCTR)	<u>Trustee Workshop – NCTR</u> NCTR 25 <sup>th</sup> Annual Trustee Workshop	Williamsburg, VA	TBD	TBD
Aug 9-13, 2025	NASRA	NASRA NASRA Annual Conference	Seattle, WA	TBD	TBD
Oct 3-6, 2025	NCTR	Annual Conference – NCTR NCTR 103rd Annual Conference	Salt Lake City, UT	TBD	TBD
TBD	NCPERS	Program for Advanced Trustee Studies (PATS)   NCPERS	TBD	TBD	TBD
Nov 18-19, 2025	PAPERS	PAPERS - Fall Workshop (pa-pers.org) 2025 Fall Workshop	TBD	TBD	TBD



### 2025 Board Education Plan

Evelyn Williams Board Information Officer evwilliams@pa.gov 717.720.4734