

**MINUTES  
STATE BOARD OF EDUCATION  
COUNCIL OF HIGHER EDUCATION**

**333 Market Street | 1<sup>st</sup> Floor  
Harrisburg, PA 17126**

**May 4, 2022**

The Council of Higher Education was called to order for a joint working session with the Master Plan for Higher Education Advisory Committee by Karen Farmer White, Chair of the State Board of Education, at 8:34 a.m.

**Attending:**

Council of Higher Education

Jamie Bracey-Green	Sarah Jordan	Karen Farmer White
Sandra Dungee Glenn	Hon. Curt Sonney	Hon. Lindsey Williams
Pamela Gunter Smith	Taiba Sultana	

Master Plan for Higher Education Advisory Committee

Dr. Brenda Allen	Dr. Tanya I. Garcia	Dr. Donna Wilson
Elizabeth Bolden	Aaron Schenk	
Dr. Daniel Greenstein	Mr. Pedro Rivera	

**APPROVAL OF MINUTES**

The minutes of the March 16, 2022, meeting of the Council of Higher Education were approved on a **Dungee Glenn/Gunter-Smith** motion.

**MASTER PLAN FOR HIGHER EDUCATION  
JOINT WORKING SESSION**

The new Master Plan for Higher Education will be organized around five strategic priorities, and the May 4, 2022, joint working session of the Council and the Advisory Committee focused on *Strategic Priority 4: Innovate and Redesign Postsecondary Institutions for Today's Learners*. Dr. Tanya I. Garcia, Deputy Secretary and Commissioner for Postsecondary and Higher Education, kicked off the joint working session with a presentation related to this strategic priority.

The Council and the Advisory Committee then heard from three panels who discussed strategies to innovate and redesign postsecondary institutions. The first panel was comprised of representatives of Pennsylvania institutions of higher education and included perspectives from the following panelists: Dr. Daniel Berman, Vice Provost for Undergraduate Studies and Professor of Greek & Roman Classics, Temple University; Dr. Richard Gebauer, Assistant Dean for Retention and Student Success and Faculty Director of the First Year Experience, Cabrini University; Dr. Christopher Gray, President, Erie County Community College; and Dr. Nicole Hurd, President, Lafayette College. The panel was moderated by Dr. Geleana Alston, Associate Professor, North Carolina A&T State University.

The second panel included national experts and peers from other states. Panelists included Justin Archer Burch, Director, Rural LISC (Local Initiatives Support Corporation); Marie Cini, Provost, University of the People; Jacob Fraire, President and CEO, Texas Association of Community Colleges; Michael Itzkowitz, Senior Fellow for Higher Education, Third Way; and Mamie Voight, President and CEO, Institute for Higher Education Policy. The panel was moderated by Meredith Kolodner, Journalist and Author, The Hechinger Report.

Finally, the Council and Advisory Committee heard from a third panel of Pennsylvania postsecondary student voices. The panel included Jinay Frazier from Philadelphia Technician Training Institute; and Claire Richardson, a returning student. The panel was moderated by Ikeia Miller, Senior Program Manager, Jobs for the Future.

**DISCUSSION ITEM**  
**MASTER PLAN FOR HIGHER EDUCATION**

Following the close of panel discussions, Council and Advisory Committee members engaged on strategies to innovate and redesign postsecondary institutions.

**PUBLIC COMMENT**

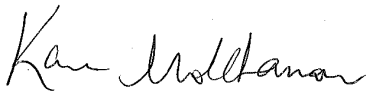
There were no public comments.

**ANNOUNCEMENTS**

There were no announcements.

**ADJOURNMENT**

There being no further items of business, the meeting was adjourned at 12:01 p.m. on a **Gunter-Smith/Lindsey Williams** motion.



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Karen Molchanow  
Executive Director